RS&H

January 2026

Ted Stevens Anchorage International Airport
Master Plan Update
Appendix F - Project Pull Pages

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Anchorage International Airport
Master Plan Update
Appendix F - Project Pull Pages

FINAL
January 2026
State of Alaska
Department of Transportation & Public Facilities
AK DOT&PF Project No.: CFAPT00847
RS&H Project No.: 1047-0071-000

Prepared by RS&H, Inc. at the direction of
Ted Stevens Anchorage International Airport

Project Title	Project Origin	Project Number	Total Project Cost
FedEx Buildout	***Developer/Tenant Driven***	***1***	***Cost Borne by Developer / Tenant***

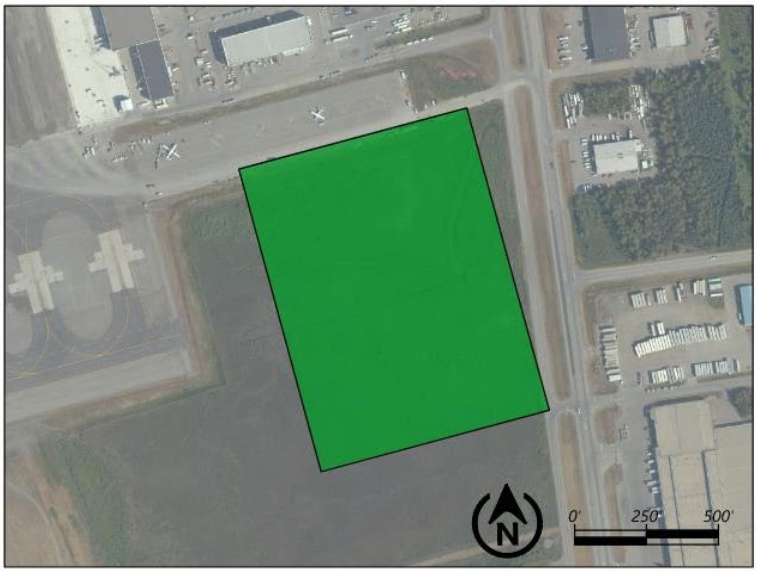
Project Description: This project includes construction of an aircraft parking apron and a cargo sort building. The tenant proposes a new 22-acre aircraft parking apron for 9 ADG-II turboprop feeder aircraft, a new 186,000 square foot cargo sort building, and a ground vehicle parking with circulation.

Project Justification: This is a tenant-driven capacity project to satisfy existing and future air cargo demand.

Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation	Design Phase	Construction Phase
PAL 1	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- Developer / Tenant Responsible for Project Funding -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL

PROJECT LOCATION

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PROJECT LOCATION	
PROJECT LOCATION	
AIRPORT PROPERTY LINE	
PROJECT DETAIL	
TENANT CARGO DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
Realigned Point Woronzof Road / West End Road	***ANC Spending Plan***	***2***	***$26,000,000***

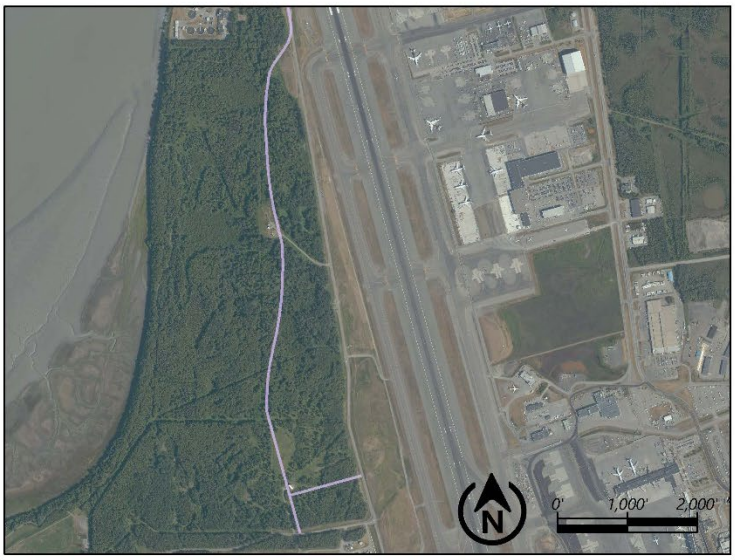
Project Description: This project includes realigning Point Woronzof Road and West End Road to enable additional aeronautical development in the West Airpark. The realigned roadway would continue to provide public access to the West Airpark and other areas owned by the Municipality of Anchorage on the west side of the Airport. This project is part of the larger redevelopment of the West Airpark and enables the West Airpark Cargo Expansion project.

Project Justification: This project is required to enable aeronautical development in the West Airpark and the extension of the North End Tug Rd.

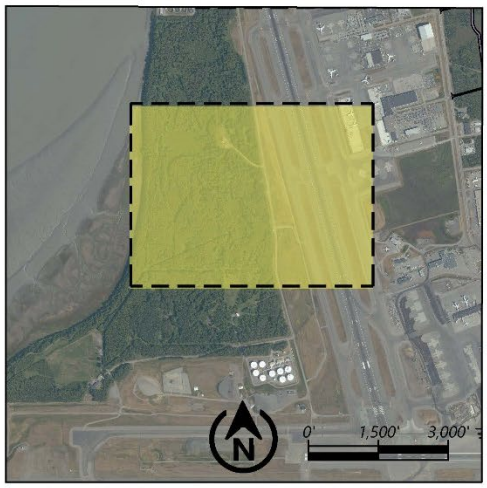
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 1	$80,000	$3,540,000	$22,380,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	-	-	-	-	$26,000,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW ROADWAY	

Project Title	Project Origin	Project Number	Total Project Cost
ACCS Buildout	***Developer/Tenant Driven***	***3***	***Cost Borne by Developer / Tenant***

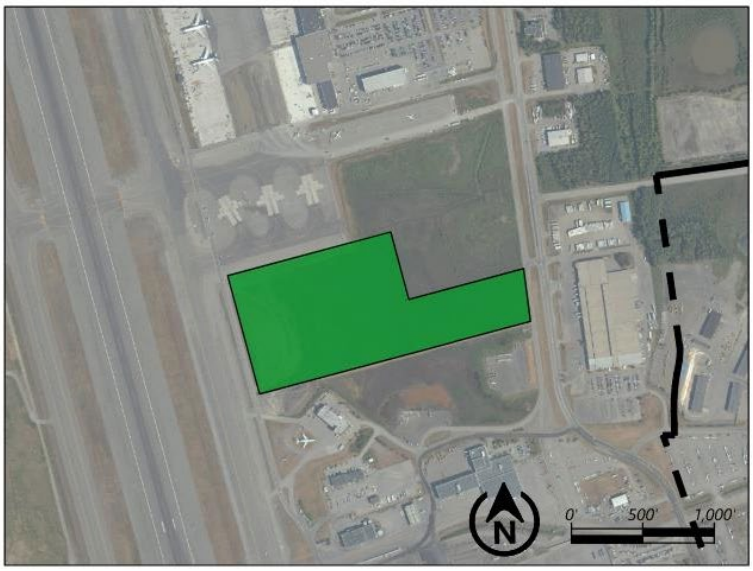
Project Description: This project includes construction of an aircraft parking apron and a cargo sort building. The tenant proposes a new 29-acre aircraft parking apron for 8 ADG-VI aircraft (4 of which are power-through capable), a new 80,000 square foot cargo sort building, and ground vehicle parking.

Project Justification: This is a tenant-driven capacity project to satisfy existing and future air cargo demand.

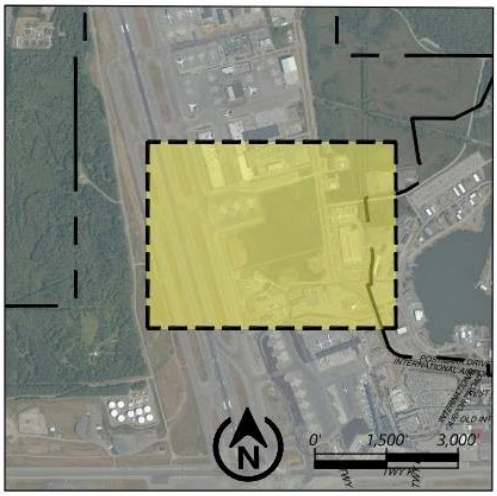
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation	Design Phase	Construction Phase
PAL 1	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- Developer / Tenant Responsible for Project Funding -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
TENANT CARGO DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
Taxiway Z West Extension Phase 1 (Taxiway R to Taxiway H)	***ANC Spending Plan***	***4***	***$53,000,000***

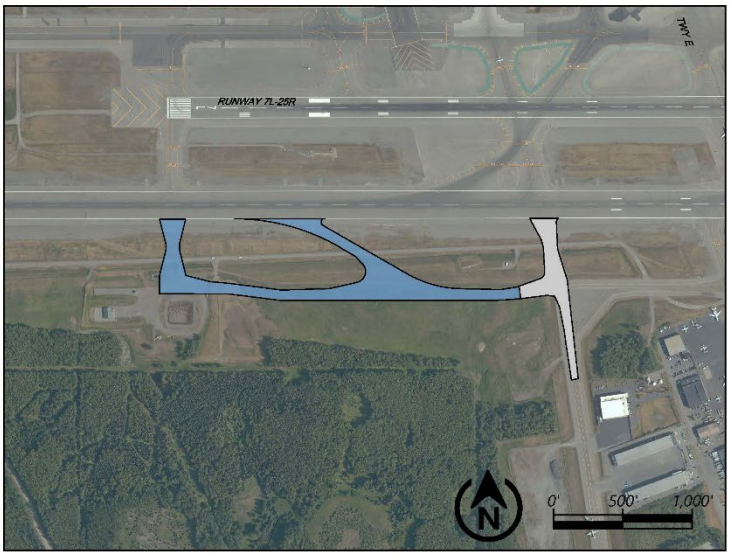
Project Description: This project would extend Taxiway Z to the west from Taxiway R to Taxiway H. This is the first of two phases of the west extension to Taxiway Z. There is also an east extension of Taxiway Z planned for implementation. The Taxiway Z extension would be constructed to ADG-VI and TDG 6 standards. Realignment of the parallel portion of South Tug Road would be completed as part of this project. Demolition of the ARFF training facility may be required to enable this project.

Project Justification: This Project enables continued development of the South Airpark and was also recommended by FAA to enhance airfield safety by providing a parallel taxiway to Runway 7R-25L.

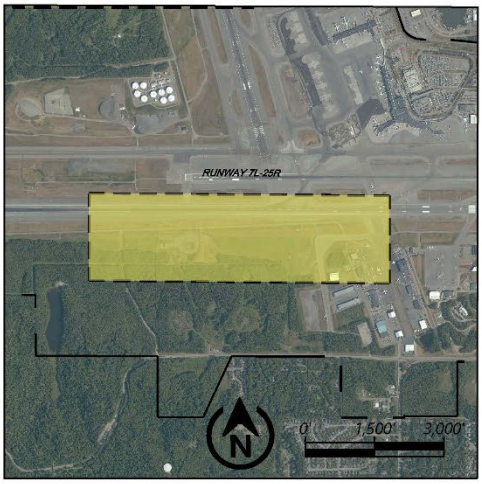
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation	Design Phase	Construction Phase
PAL 1	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
$12,205,000	$3,050,000	$30,571,000	--	-	$6,267,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW AIRSIDE DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
NorthLink Buildout	***Developer/Tenant Driven***	***5***	***Cost Borne by Developer / Tenant***

Project Description: This project includes construction of an aircraft parking apron and a cargo sort building. The tenant proposes a new 80-acre aircraft parking apron for 15 ADG-VI aircraft (11 of which are power-through capable), a new 90,000 square foot cargo sort building, ground vehicle parking, and a glycol recovery and recycling facility.

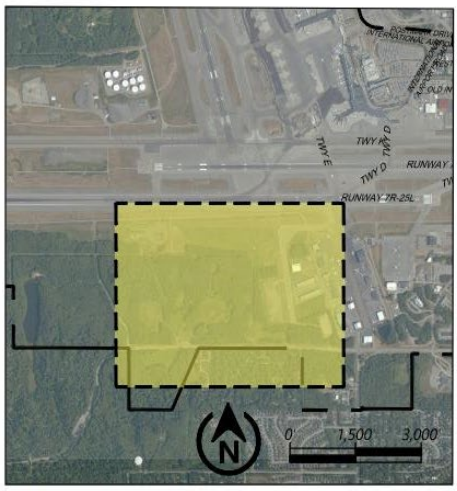
Project Justification: This is a tenant-driven capacity project to satisfy existing and future air cargo demand.

Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation	Design Phase	Construction Phase
PAL 1	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- Developer / Tenant Responsible for Project Funding -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.

PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
TENANT CARGO DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
North End Tug Road Extension	***ANC Spending Plan***	***6***	***$13,000,000***

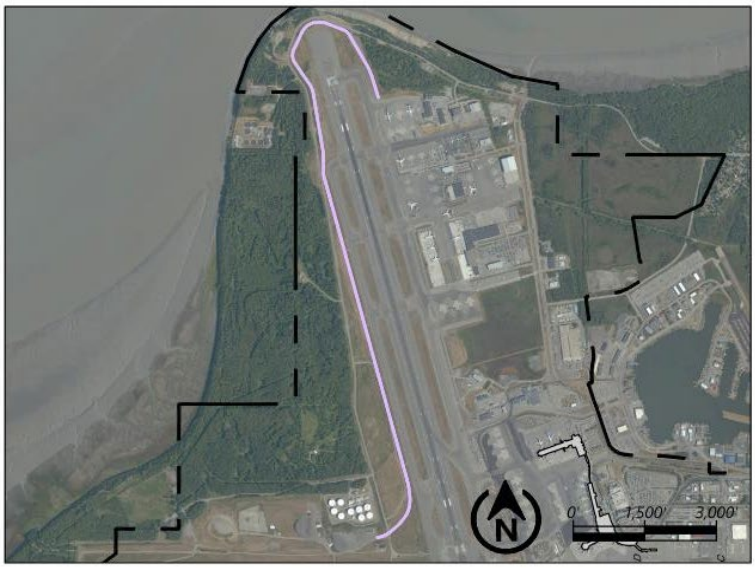
Project Description: This project includes the construction of a new tug road around the north end of Runway 15-33. This tug road extension would be a two-lane at grade road for airside vehicles.

Project Justification: This project is required to enable aeronautical development in the West Airpark.

Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 1	$80,000	$1,770,000	$11,150,000

Cargo Ent.					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	-	-	-	-	$13,000,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW ROADWAY	

Project Title	Project Origin	Project Number	Total Project Cost
A Concourse Expansion	***Master Plan***	***7***	***$23,000,000***

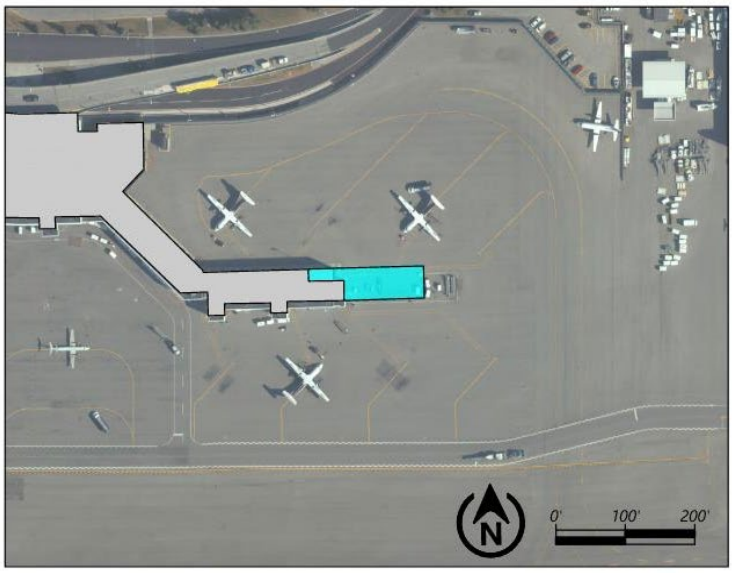
Project Description: This project would expand the A Concourse by extending the building to the east. The project proposes adding 2 regional aircraft gates and approximately 6,000 SF of terminal space. This space would accommodate expanded holdroom space, restrooms, circulation, and a retail space. This project is part of the first of three phases to expand the passenger terminal complex.

Project Justification: This project would provide terminal capacity to satisfy existing and future passenger demand.

Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 1	$20,000	$2,790,000	$20,190,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	-	-	$2,221,000	$11,909,000	$8,871,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL

PROJECT LOCATION

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PROJECT DETAIL	
NEW TERMINAL DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
Taxiway Z East (Taxiway E to Runway 25L End)	***ANC Spending Plan***	***8***	***$112,000,000***

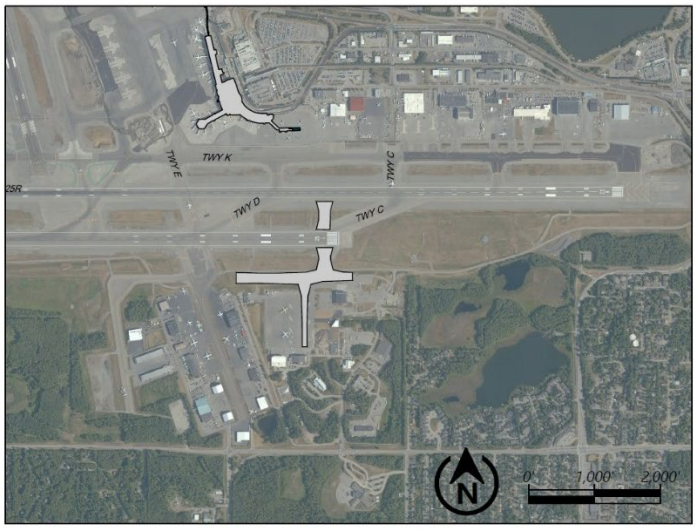
Project Description: This project would extend Taxiway Z to the east from Taxiway E to the Runway 25L end. There are also two phases of west extension of Taxiway Z planned for implementation. The Taxiway Z extension would be constructed to ADG-VI and TDG 6 standards. Realignment of the parallel portion of South Tug Road would be completed as part of this project. The project also includes demolition of Hangar 1 and a portion of an aircraft parking apron in the Kulis Business Park are required to enable this project. Reconstruction of Taxilane C in the Kulis Business Park is included in this project. Also, the project will include a full reconstruction of the apron including storm drainage resulting in a grade change of 14 feet on the north side to meet FAA standards.

Project Justification: This project would enhance airfield safety by replacing direct access from the apron to Runway 25L with taxiway access. This project would also enhance airfield circulation and provide better aircraft access to the Kulis Business Park.

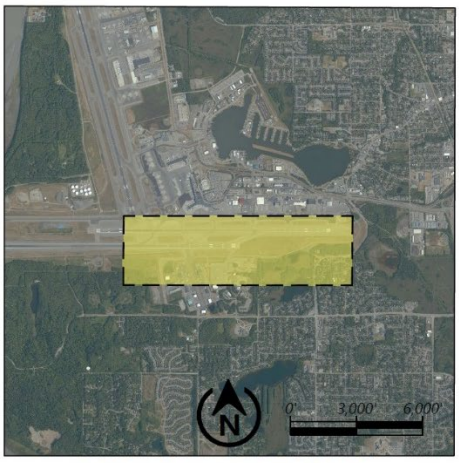
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation	Design Phase	Construction Phase
PAL 1	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	-	$98,291,000	-	-	$13,709,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW AIRSIDE DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
B Concourse Expansion	***Master Plan***	***9***	***$228,000,000***

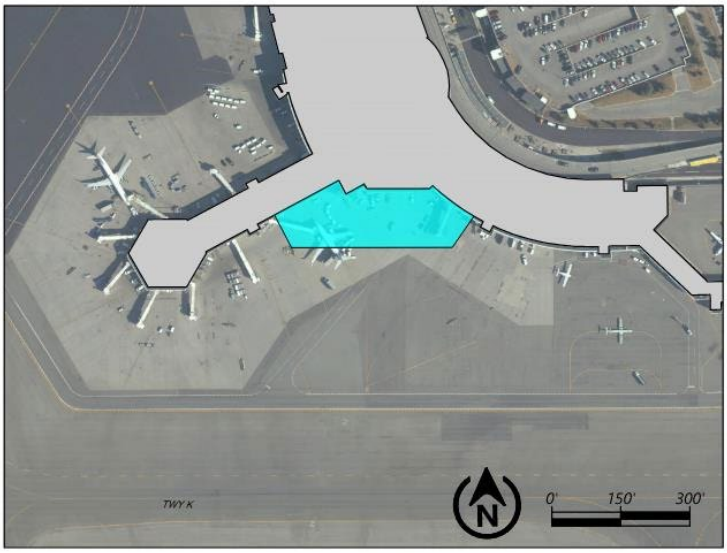
Project Description: This project would expand the B Concourse to include a "bump out" at the location near Gate L1. This project proposes adding 2 narrow-body jet aircraft gates and approximately 100,000 SF of terminal space. This space would accommodate inbound and outbound baggage make-up, holdroom space, restrooms, circulation, expanded security screening area, and retail and concessions space. This project is part of the first of three phases to expand the passenger terminal complex.

Project Justification: This project would enhance passenger level of service, improve passenger processing efficiency, and provide terminal capacity to satisfy existing and future passenger demand.

Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 1	$20,000	$27,680,000	$200,300,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	-	-	$ 47,926,000	-	$180,074,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL

PROJECT LOCATION

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PROJECT LOCATION	
AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW TERMINAL DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
Park, Ride, and Fly Lot Expansion	***ANC Spending Plan***	***10***	***$3,000,000***

Project Description: This project proposes expanding the Park, Ride and Fly Lot by paving the undeveloped areas around the existing lot. The proposed project would result in a net increase of 120 vehicle parking stalls.

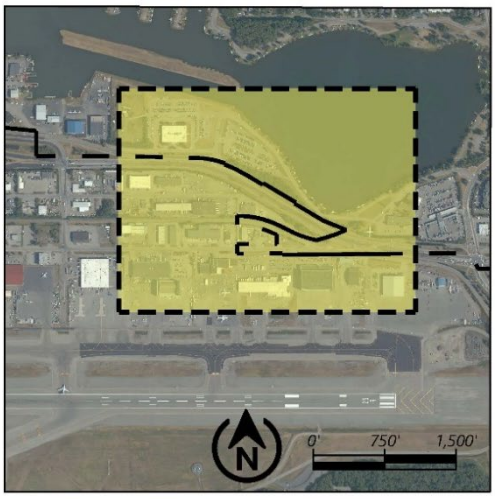
Project Justification: This project would provide vehicle parking capacity to satisfy existing and future passenger demand.

Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 1	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	-	-	-	-	$3,000,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.

PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW LANDSIDE DEVELOPMENT	

XREF

Project Title	Project Origin	Project Number	Total Project Cost
USFWS Buildout	***Tenant Driven***	***11***	***Cost Borne by Developer / Tenant***

Project Description: This is a tenant project to construct cold storage facilities in the South Airpark for the US Fish and Wildlife Service. The cost of this facility would be borne by the developer/tenant

Project Justification: This is a tenant development project.

Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 1	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- Developer(s) / Tenant(s) Responsible for Project Funding -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.

PROJECT DETAIL

PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW BUILDING DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
West Airpark Cargo Expansion Phase 1	*ANC Spending Plan*	*12*	*$196,000,000*

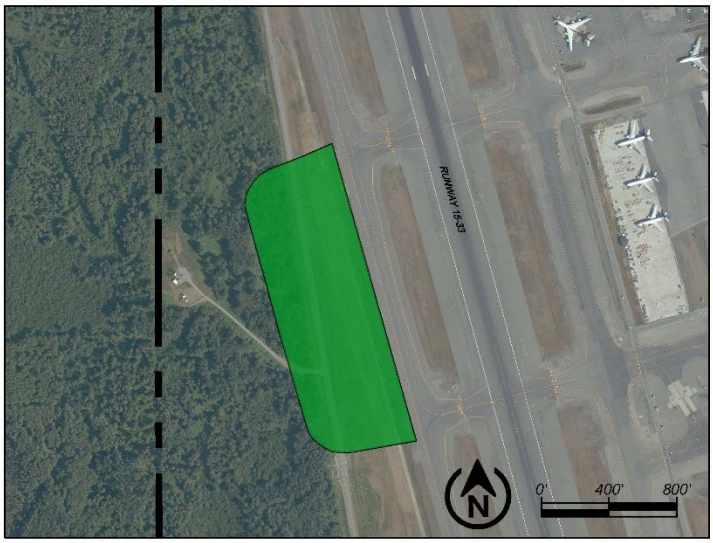
Project Description: This project includes construction of a new aircraft parking apron. This is the first phase of two phases to implement new a new air cargo apron in the West Airpark. The project proposes a new air cargo apron with 4 power-through aircraft parking positions capable of accommodating ADG-VI aircraft. The project would also include support infrastructure such as ground support building(s) and snow storage area(s). This project enables the shift of some air cargo tech stop activity to the West Airpark. This project is part of the larger redevelopment of the West Airpark and is enabled by the Realigned Point Woronzof Rd and North End Tug Road Extension projects.

Project Justification: This project would add aircraft parking capacity to satisfy existing and future air cargo demand.

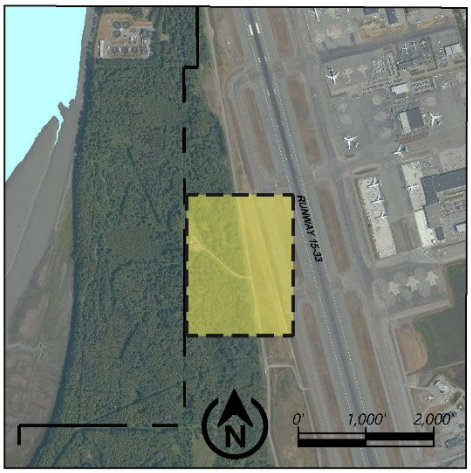
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 2	$100,000	$26,770,000	$169,130,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	-	$172,010,000	-	-	$23,990,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
CARGO DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
North Hold Pad	***Master Plan***	***13***	***$25,000,000***

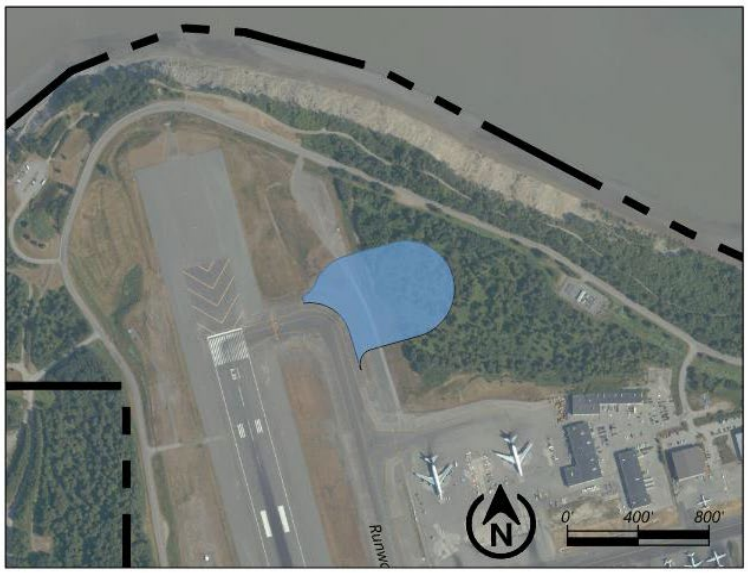
Project Description: This facility includes construction of a hold pad for aircraft to conduct maintenance activities, run-ups, and conduct pre-departure activities while not obstructing taxi flows on Taxiway R. The proposed project would be designed to accommodate ADG-VI aircraft.

Project Justification: This project would enable aircraft to hold prior to Runway 15 departure without obstructing Taxiway R.

Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 2	$90,000	$3,410,000	$21,500,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
$14,458,000	$3,670,000	$3,812,000	-	-	$3,060,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL

PROJECT LOCATION

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PROJECT DETAIL	
NEW AIRSIDE DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
New ATCT	***FAA Driven***	***14***	***Cost Borne by FAA***

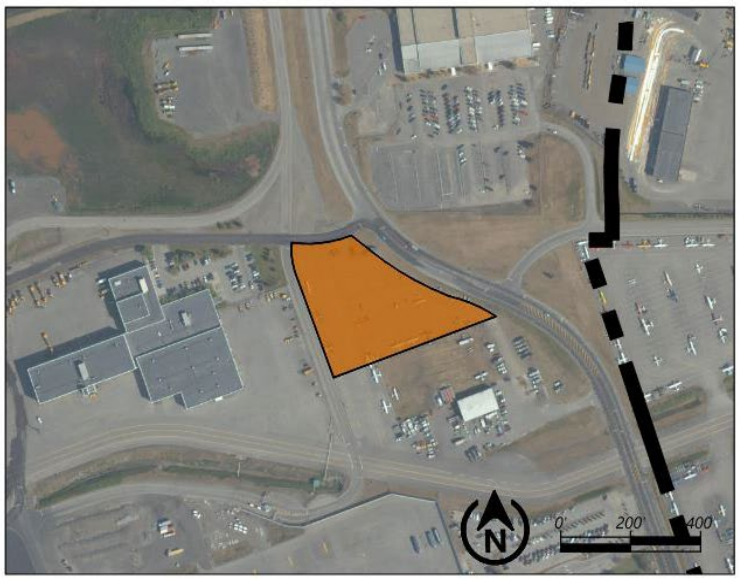
Project Description: This project includes the construction of a new Airport Traffic Control Tower (ATCT) and Terminal Radar Approach Control (TRACON) facility. The FAA proposes a 300-foot-tall tower to provide better visibility of the Airport environment and a larger controller cab with upgraded navigation equipment.

Project Justification: This is an FAA-driven project.

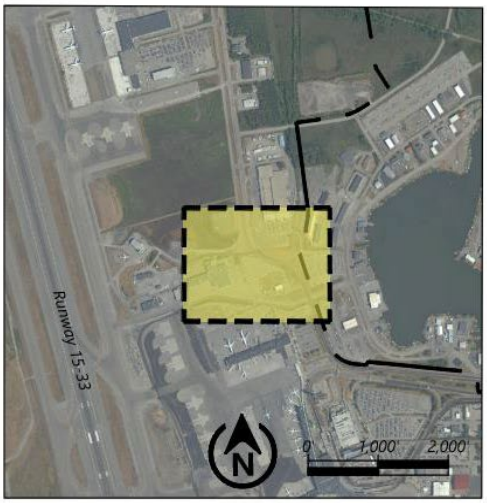
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation	Design Phase	Construction Phase
PAL 2	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- FAA Responsible for Project Funding -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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NEW SUPPORT FACILITY DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
Taxiway Z West Extension Phase 2 (Taxiway H to Runway 7R End)	***ANC Spending Plan***	***15***	***$79,000,000***

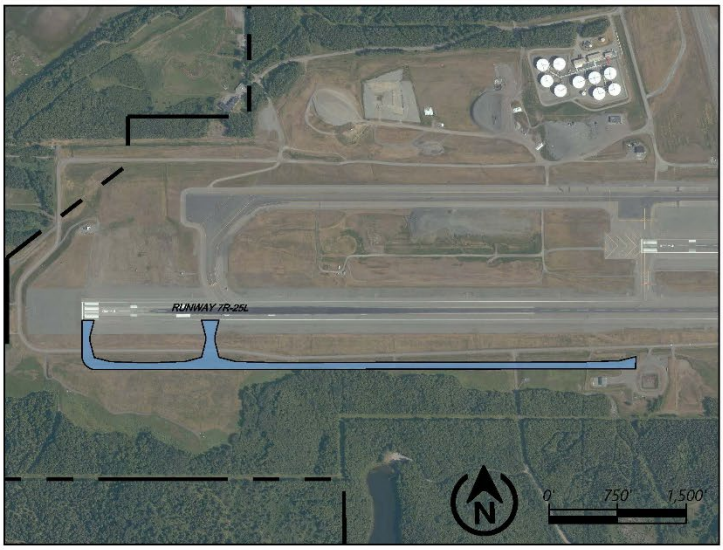
Project Description: This project would extend Taxiway Z to the west from Taxiway H to Runway 7R end. This is the second of two phases of the west extension to Taxiway Z. There is also an east extension of Taxiway Z planned for implementation. The Taxiway Z extension would be constructed to ADG-VI and TDG 6 standards. Realignment of the parallel portion of South Tug Road would be completed as part of this project. Demolition of the ANC police training facility is required to enable this project.

Project Justification: This project was recommended by FAA to enhance airfield safety by providing a parallel taxiway to Runway 7R-25L and would enhance access to future development of the South Airpark.

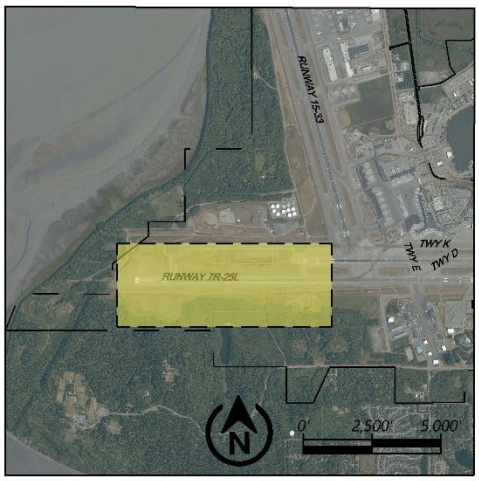
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation	Design Phase	Construction Phase
PAL 2	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
$1,623,000	-	$67,707,000	-	-	$9,670,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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PROJECT LOCATION	
AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW AIRSIDE DEVELOPMENT	

Project Title	Project origin	Project Number	Total Project Cost
Anchorage Airport Partners Buildout	***Developer/Tenant Driven***	***16***	***Cost Borne by Developer / Tenant***

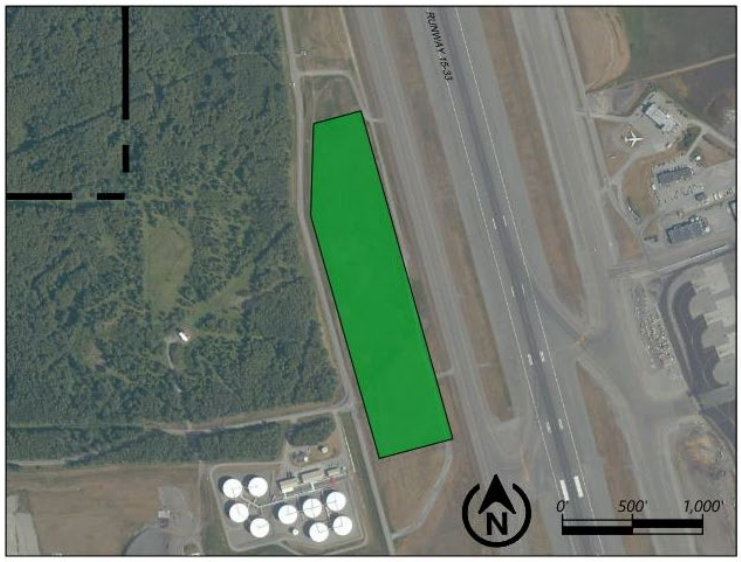
Project Description: This is a tenant project and includes the construction of an air cargo facility. The project remains in the planning phase and is anticipated to accommodate approximately six widebody cargo aircraft and a space for an approximately 100,000 square foot cargo building along with areas for vehicle parking and ground equipment storage.

Project Justification: This is a tenant project to satisfy existing and future air cargo demand.

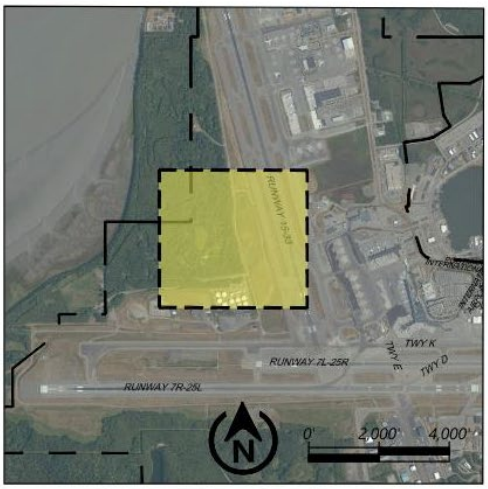
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation	Design Phase	Construction Phase
PAL 2	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- Developer / Tenant Responsible for Project Funding -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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PROJECT LOCATION	
AIRPORT PROPERTY LINE	
PROJECT DETAIL	
TENANT CARGO DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
C Concourse Expansion	***Master Plan***	***17***	***$308,000,000***

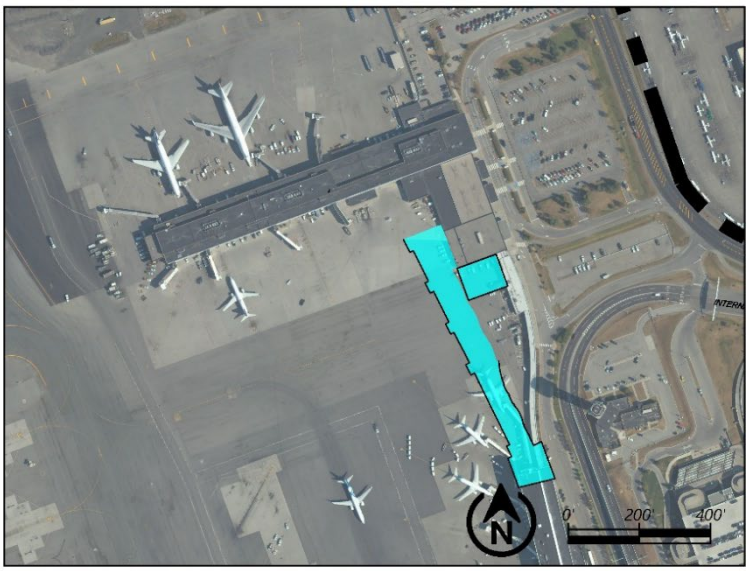
Project Description: This project would expand the C Concourse towards the North Terminal. The project proposes 2 additional narrow-body jet aircraft gates and approximately 120,000 SF of terminal space. This space would accommodate additional holdroom, circulation, and retail space. This project is the second of three phases to expand the passenger terminal complex. This project enables the North Terminal Expansion project.

Project Justification: This project would provide terminal capacity to satisfy existing and future passenger demand.

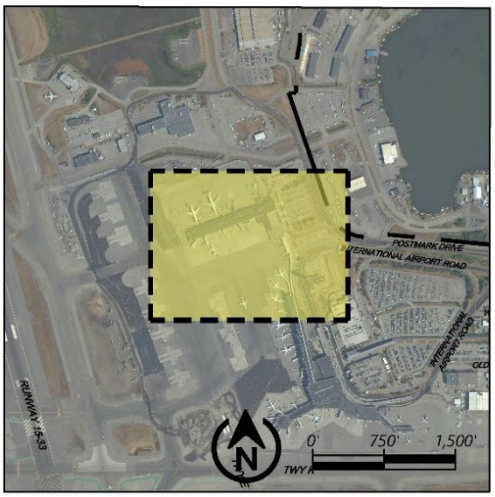
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 2	$40,000	$36,380,000	$271,580,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	$3,800,000	-	-	-	$304,200,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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PROJECT LOCATION	
AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW TERMINAL DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
New Parking Garage at Lot F	***Master Plan***	***18***	***$220,000,000***

Project Description: This project would construct a new vehicle parking garage on top of the existing Lot F. The project proposes a four-floor garage with approximately 1,200 parking stalls. The net increase of parking would be 885 parking stalls. Further evaluation of parking pricing, parking capacity, and other parking projects is recommended to guide construction decision and timing.

Project Justification: This project would provide vehicle parking capacity to satisfy existing and future passenger demand.

Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 2	$40,000	$30,060,000	$189,900,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	-	-	-	-	$220,000,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.

PROJECT DETAIL

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PROJECT LOCATION	
PROJECT LOCATION	
AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW LANDSIDE DEVELOPMENT	

PROJECT LOCATION

Project Title	Project Origin	Project Number	Total Project Cost
Relocated ARFF Station	***Master Plan***	***19***	***$210,000,000***

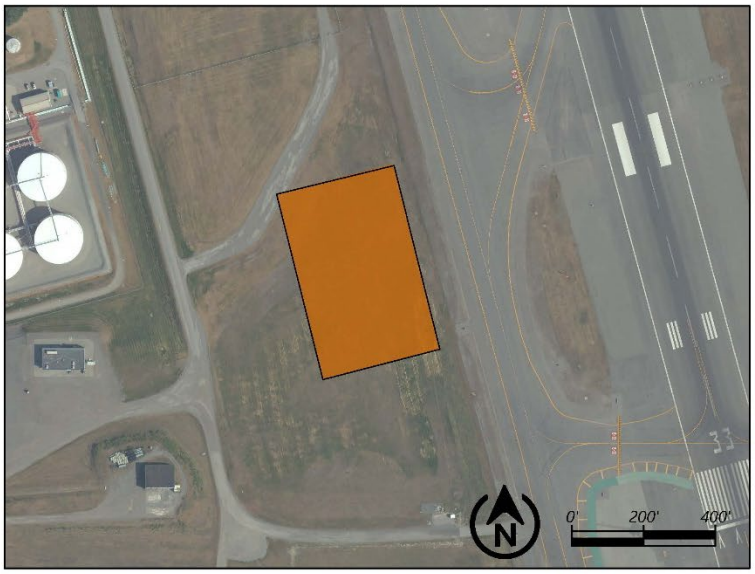
Project Description: This project would be to construct a new ARFF facility in the West Airpark to replace the function of the outdated and undersized ARFF facility in the South Airpark.

Project Justification: This new facility would satisfy the current and future requirements of ANC Fire & Safety.

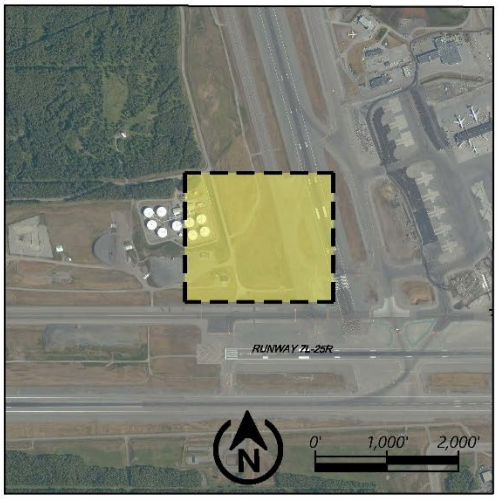
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 2	$120,000	$28,690,000	$181,190,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
$30,901,000	$3,839,000	$75,838,000	-	-	$99,422,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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PROJECT LOCATION	
AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW SUPPORT FACILITY DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
Fuel Farm Expansion	***Developer/Tenant Driven***	***20***	***Cost Borne by Developer / Tenant***

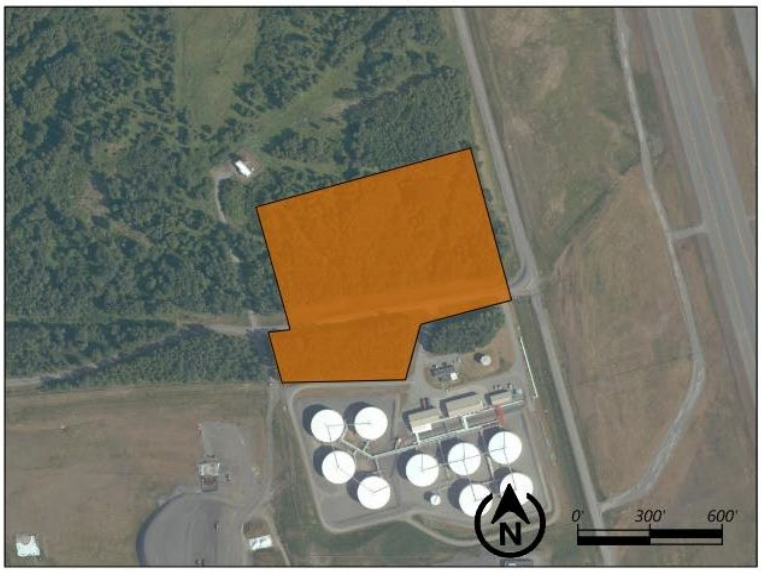
Project Description: This project includes construction of additional Jet-A fuel storage tanks and supporting infrastructure in the West Airpark. The tenant proposes an approximately 16.2 acre expansion to the north. The Anchorage Fuel and Service Company is conducting a study to determine the specific size and composition of the facility expansion.

Project Justification: This is a tenant project to satisfy existing and future aircraft operations demand.

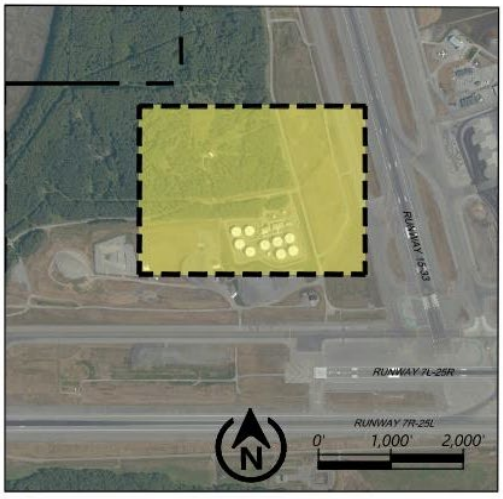
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation	Design Phase	Construction Phase
PAL 2	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- Developer / Tenant Responsible for Project Funding -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



LEGEND	
PROJECT LOCATION	
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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW SUPPORT FACILITY DEVELOPMENT	

PROJECT LOCATION

Project Title	Project Origin	Project Number	Total Project Cost
South Airpark Infill and Eastward Expansion for GA Development	***Developer/Tenant Driven***	***21***	***Cost Borne by Developer / Tenant***

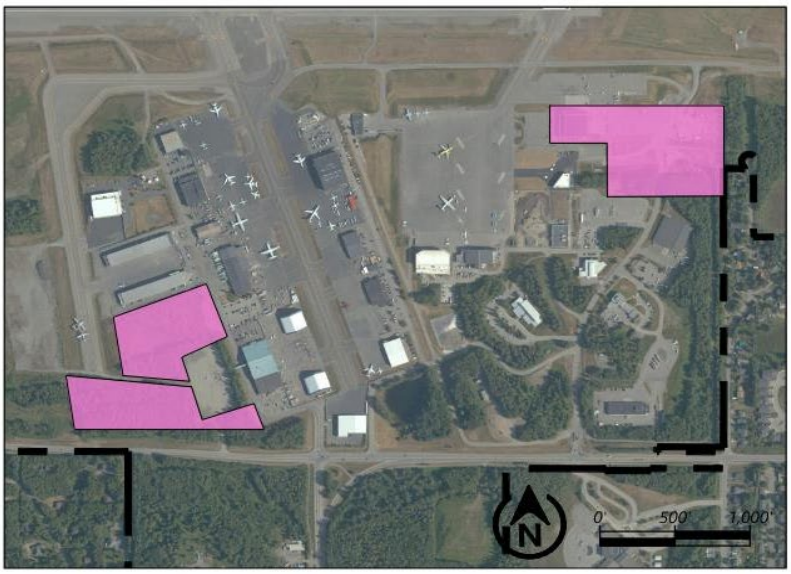
Project Description: This project includes the development of new general aviation facilities in the South Airpark. This project accounts for the infill and development of multiple locations within the South Airpark that can be developed by one or multiple developers/tenants. The total area available for development would be approximately 30 acres, divided across three areas in the South Airpark.

Project Justification: This is a tenant-driven capacity project to satisfy future general aviation demand.

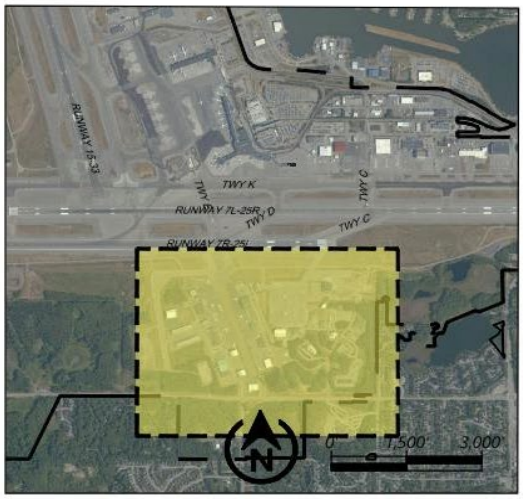
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation	Design Phase	Construction Phase
PAL 2	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- Developer(s) / Tenant(s) Responsible for Project Funding -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW GENERAL AVIATION DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
P4 Aircraft Hardstand and Taxilane P Extension	***Master Plan***	***22***	***$37,000,000***

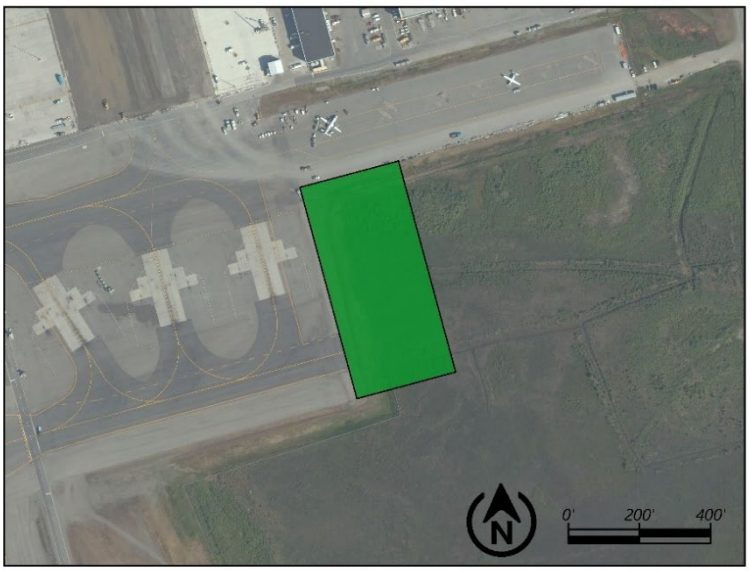
Project Description: This project includes construction of an aircraft parking apron area and a taxilane extension. The project proposes a new air cargo apron area with 1 power-through aircraft parking that is capable of accommodating ADG-VI aircraft located east of existing position P3. The project would also include an extension of Taxilane P to provide access to the new parking position.

Project Justification: This project would add aircraft parking capacity to satisfy existing and future air cargo demand.

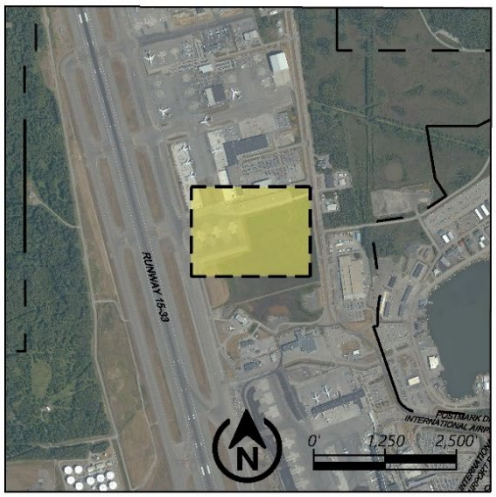
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 3	$130,000	$5,040,000	$31,830,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
$15,869,000	$3,878,000	$12,724,000	-	-	$4,529,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
CARGO DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
New Connector Taxiway from Runway 25L End to Runway 7L-25R	***Master Plan***	***23***	***$39,000,000***

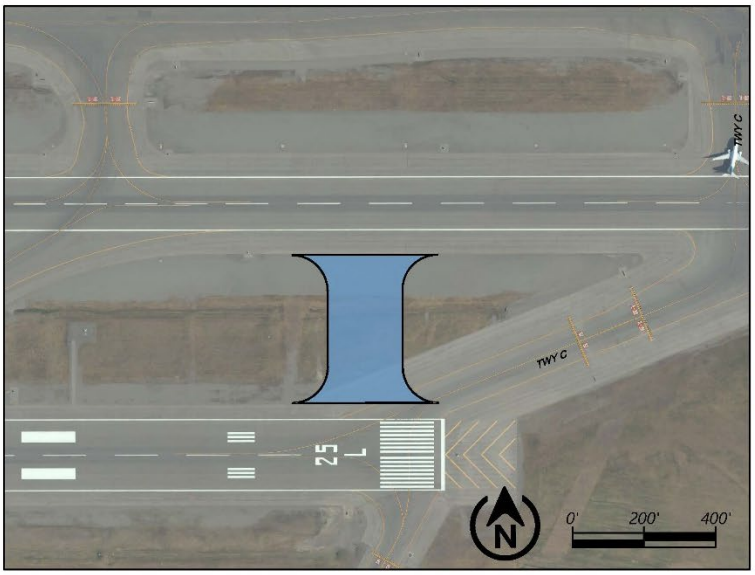
Project Description: This project includes construction of a new north-south taxiway that connects the Runway 25L end to Runway 7L-25R with a perpendicular taxiway. The taxiway would be constructed to ADG-VI and TDG 6 standards and would enable aircraft arriving Runway 7L to exit the runway and taxi south to Taxiway Z, crossing the east end of Runway 7R-25L.

Project Justification: This project would enhance airfield safety by removing the angled taxiway segment connecting two runways.

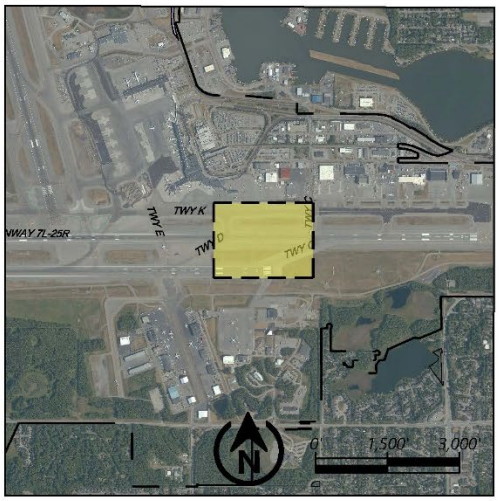
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 3	$50,000	$5,370,000	$33,580,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
$16,155,000	$3,918,000	$14,154,000	-	-	$4,774,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW AIRSIDE DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
North Terminal Expansion	***Master Plan***	***24***	***$642,000,000***

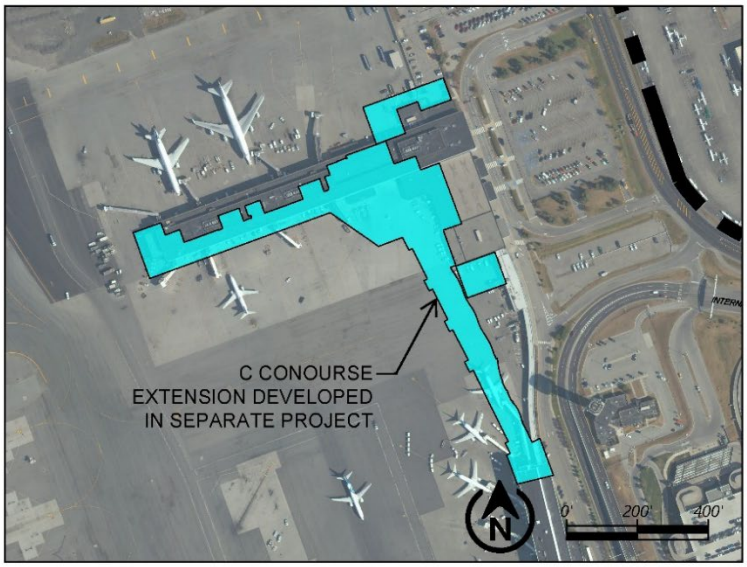
Project Description: This project would renovate and expand the North Terminal. The project proposes converting some wide-body aircraft parking positions to narrow-body positions. The resulting gate count at the North Terminal would be 9 jet gates (6 narrow-body and 3 wide-body). The project also proposes adding approximately 150,000 square feet to accommodate additional passenger security screening, baggage handling, holdroom, circulation, and retail space. This project is the third of three phases to expand the passenger terminal complex. This project is enabled by the C Concourse Expansion project.

Project Justification: This project would provide terminal capacity to satisfy future passenger demand.

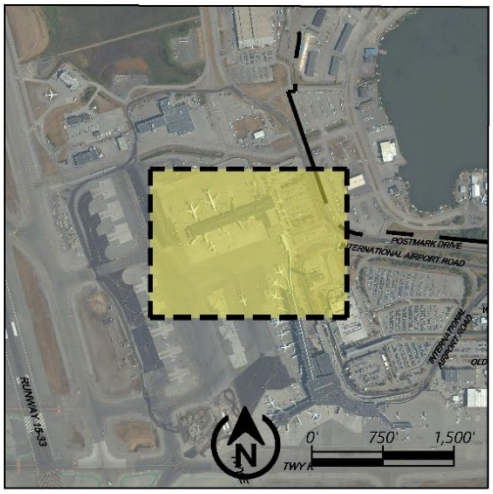
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (EA)	Design Phase	Construction Phase
PAL 3	$1,010,000	$75,050,000	$565,940,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	$7,958,000	-	-	-	$634,042,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW TERMINAL DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
Logistics Drive	***ANC Spending Plan***	***25***	***$30,000,000***

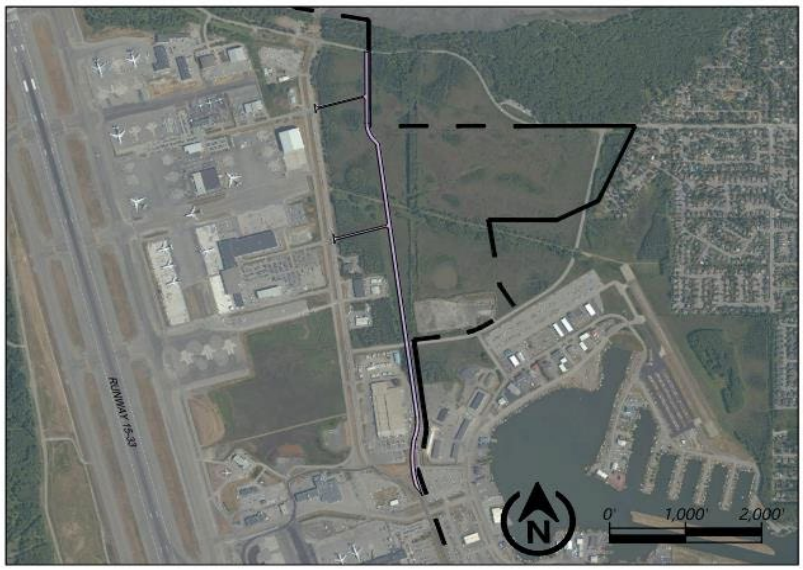
Project Description: This project proposes constructing a new public access roadway parallel to Postmark Drive to enable additional aeronautical development in the North Airpark. This road would absorb the capacity of Postmark Drive as that road becomes part of the airside of the Airport.

Project Justification: This project is required to enable aeronautical development in the North Airpark.

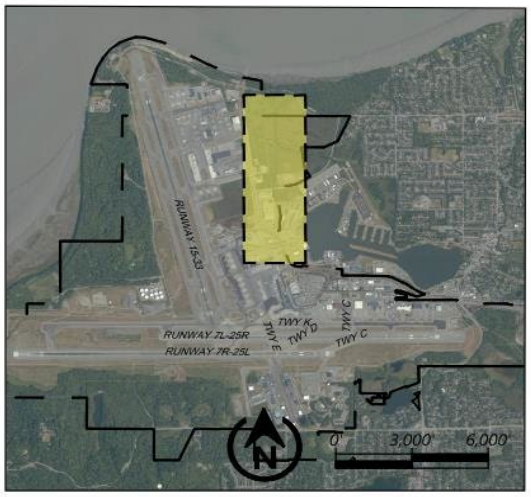
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (EA)	Design Phase	Construction Phase
PAL 3	*- Cost Breakdown Not Available -*		

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	-	-	-	-	$30,000,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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PROJECT LOCATION	
AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW ROADWAY	

Project Title	Project Origin	Project Number	Total Project Cost
New Parking Lot in East Airpark	*Master Plan*	*26*	*$41,000,000*

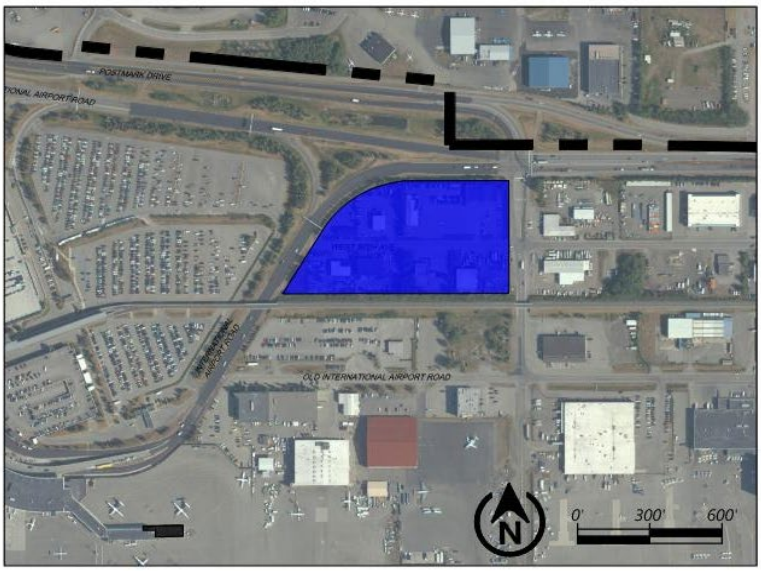
Project Description: This project proposes constructing a vehicle parking lot in the northwest section of the East Airpark. The net increase in vehicle parking would be 700 parking stalls.

Project Justification: This project would provide vehicle parking capacity to satisfy existing and future passenger demand.

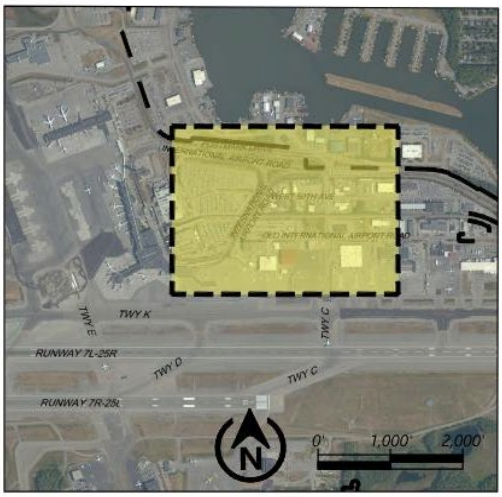
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (EA)	Design Phase	Construction Phase
PAL 3	$800,000	$3,070,000	$37,130,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
-	-	-	-	-	$41,000,000

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW LANDSIDE DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
West Airpark Cargo Expansion Phase 2	***ANC Spending Plan***	***27***	***$395,000,000***

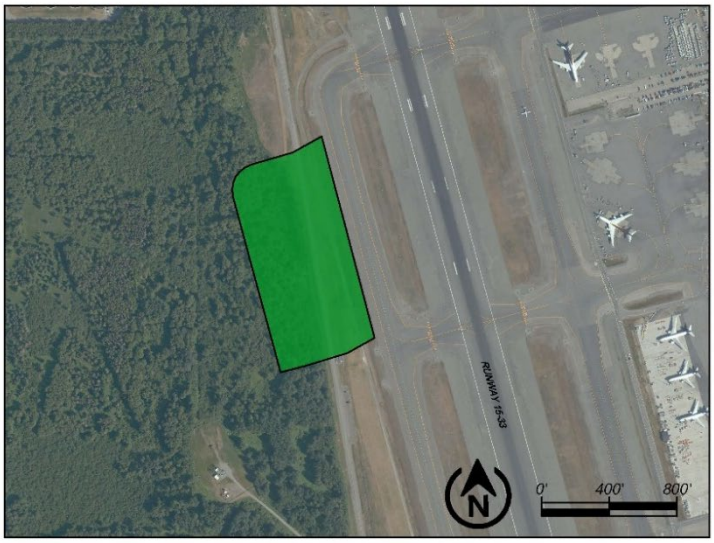
Project Description: This project includes construction of a new aircraft parking apron. This is the second phase of two phases to implement new a new air cargo apron in the West Airpark. The project proposes a new air cargo apron with 4 power-through aircraft parking positions capable of accommodating ADG-VI aircraft. The project would also include support infrastructure such as ground support building(s) and snow storage area(s). This project enables the shift of air cargo tech stop activity to the West Airpark. This project is part of the larger redevelopment of the West Airpark and is enabled by the Realigned Point Woronzof Rd and North End Tug Road Extension projects.

Project Justification: This project would add aircraft parking capacity to satisfy existing and future air cargo demand.

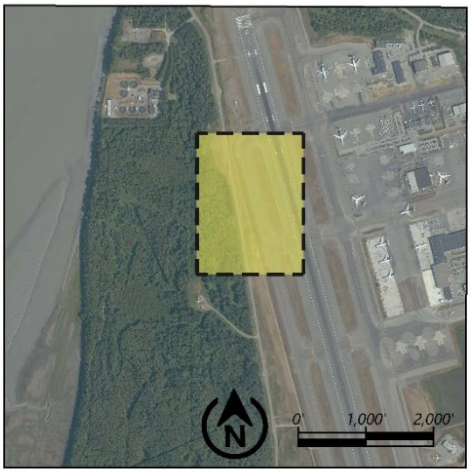
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (EA)	Design Phase	Construction Phase
PAL 4	-	-	-

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- Anticipated Project Funding Not Identified -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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AIRPORT PROPERTY LINE	
PROJECT DETAIL	
CARGO DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
Taxiway K Cargo Apron Hardstands	***Master Plan***	***28***	***$807,000,000***

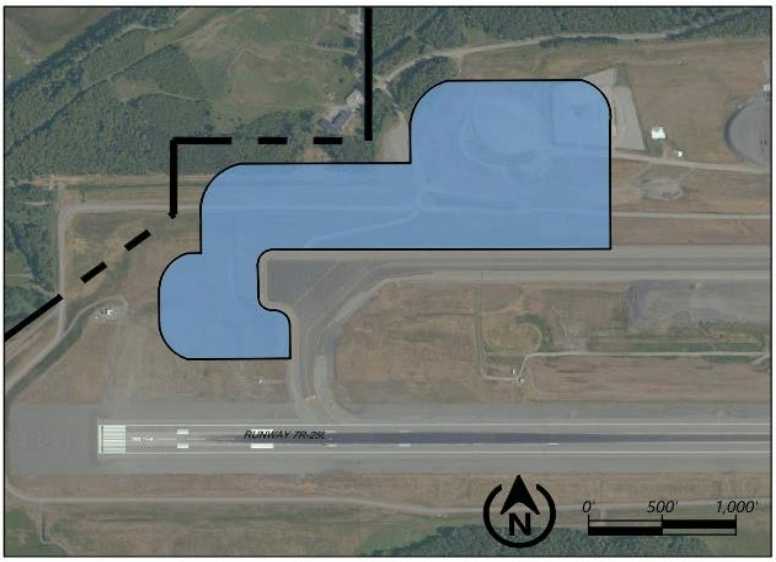
Project Description: This project includes construction of a new aircraft parking apron. The project proposes a new air cargo apron with 15 power-through aircraft parking positions capable of accommodating ADG-VI aircraft. The project would also include support infrastructure such as ground support building(s) and snow storage area(s). Realignment of the parallel portion of Taxiway K Tug Road would be completed as part of this project. The project may also include relocation of NAVAIDs that may be impacted but this project.

Project Justification: This project would add aircraft parking capacity to satisfy existing and future air cargo demand.

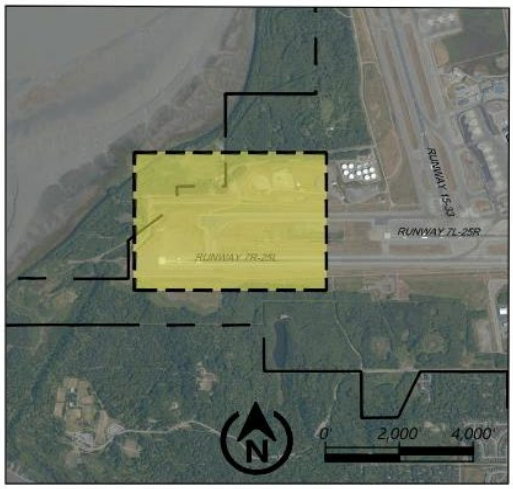
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (CATEX)	Design Phase	Construction Phase
PAL 4	$180,000	$110,250,000	$696,570,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- Anticipated Project Funding Not Identified -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

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PROJECT LOCATION	
AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW AIRSIDE DEVELOPMENT	

Project Title	Project Origin	Project Number	Total Project Cost
Airfield Tunnel	***Master Plan***	***29***	***$301,000,000***

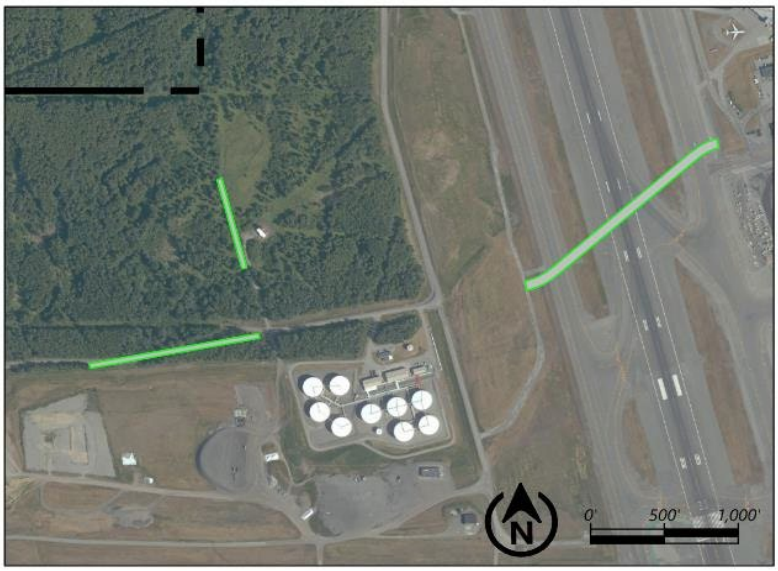
Project Description: This project includes construction of an underground tunnel that connects from Postmark Drive west of the current location of the USPS building, under Runway 15-33 and surrounding taxiways, to the West Airpark. The project proposes a four-lane tunnel that would provide public access and airside vehicle access to the West Airpark.

Project Justification: This project would support further aeronautical development in the West Airpark.

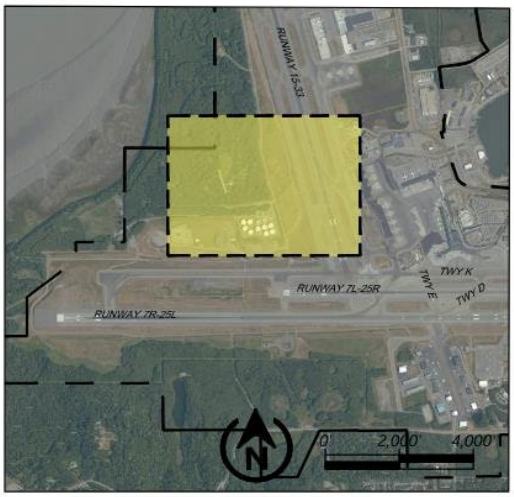
Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (EA)	Design Phase	Construction Phase
PAL 4	$845,000	$41,020,000	$259,135,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- Anticipated Project Funding Not Identified -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL



PROJECT LOCATION

LEGEND	
PROJECT LOCATION	
PROJECT LOCATION	
AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW TUNNEL	

Project Title	Project Origin	Project Number	Total Project Cost
Runway 15R-33L and New Taxiways	***Master Plan***	***30***	***$2,394,000,000***

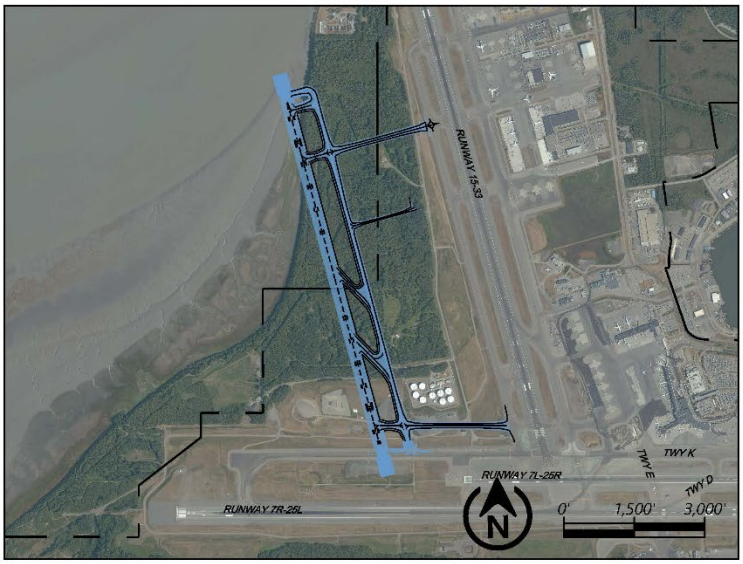
Project Description: This project would construct a new parallel north-south runway and taxiway system west of existing Runway 15-33. The project would include property acquisition, grading, and rerouting roads. The project would also include rerouting and enhancing the Tony Knowles Coastal Trail to ensure it remains available for recreation.

Project Justification: This project would only be required if continued growth of operations at ANC resulted in substantial delays and no other alternative capacity could be identified at another existing or future airport location in Alaska. The project would require additional study and airline support prior to implementation.

Anticipated Timeline and Costs			
Planning Activity Level	NEPA Documentation (EIS)	Design Phase	Construction Phase
PAL 4	$4,540,000	$340,430,000	$2,049,030,000

Anticipated Funding					
Cargo Entitlements	Pass. Entitlements	AIP Discretionary	BIL AIG	BIL ATP	AIAS
- Anticipated Project Funding Not Identified -					

Note: Costs escalated for inflation to last year of the PAL within which they are anticipated to be implemented.



PROJECT DETAIL

PROJECT LOCATION

LEGEND	
PROJECT LOCATION	
PROJECT LOCATION	
AIRPORT PROPERTY LINE	
PROJECT DETAIL	
NEW AIRSIDE DEVELOPMENT	